



WRHSAC MEETING
Tuesday, September 15, 2026, 10:00am
Virtual meeting

Join Zoom Meeting

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Meeting ID: 872 8499 6582

Passcode: 207480

Dial in: 1-929-205-6099

AGENDA

Call Meeting to Order*	Thomas Grady
Approval of Minutes <i>Minutes from July 21, 2026</i>	Thomas Grady
Introductions	Thomas Grady
Updates from the Chair	Thomas Grady
Update from EOPSS	EOPSS
Brief Updates from Disciplines:	(Fire-Police-EMS-EMD-Pub Health-Trans-DPW-Corrections-Communications-Hospital-Local Gov-K-12 – Higher ED-MSP-MEMA-DHS)
All Hazards Planning and Equipment Committee <i>Franklin County Emergency Response Plan Enhancement</i>	Larry Holmberg
Western Mass Regional Interoperability Committee	Nina Barszcz
Training & Exercises	Thomas Grady
Equipment/PPE	Raine Brown
CBRNE/IED	Alan Sirois
Fiduciary Report	Raine Brown & Avery Serra
Old Business	

New Business

Thank you from Westfield State University

Business Unforeseen by Chair**Next Steps/Future Meetings**

Next Council Meeting: Tuesday, October 20, 2026, 10:00 a.m. – Virtual Session

Adjourn Meeting

*this meeting is audio/video recorded

Western Regional Homeland Security Advisory Council

Meeting Minutes

Tuesday, July 21, 2026, 10:00 am

Council members present: Alan Sirois (Agawam Fire), Don Willard (Chesterfield Selectboard), Larry Holmberg (HREPC), Nina Barszcz (Westfield Dispatch), Benjamin St. Amand (PVTa), Tom Grady (BCSO), Jay Hastings (Westfield State), and Mark Williams (East Longmeadow PD).

Non-members present: Raine Brown (FRCOG), Sandra Martin (BRPC), Jeff McDonald (HCSO), Avery Serra (MAPC); Nina Miscioscia (MAPC), Eric Watson (Chicopee PD), and John Ingram (Belchertown Fire).

Council members absent: Anthony Gentile (Wilbraham; alternate for Nina Barszcz); John Paciorek (Deerfield Police/Western Mass Police Chiefs), BJ Calvi (Springfield Fire), Stephen Gaughan (EMS/Amherst Fire), Bruce Cullet (Peru PD), Sam Lemanski (Westfield State EMD; alternate for Jay Hastings). Paul Wentworth (Mercy, Hospital alternate), Alvin Morton (LPVEC), Dave Desrosiers (SHDPW), and Thomas Sammons (Pittsfield Fire).

This meeting was conducted on Zoom. The meeting was recorded.

Chair Tom Grady called the meeting to order at 10:01 am.

Approval of Minutes

The Council considered the minutes from the June 16, 2026 meeting. Larry Holmberg noted misspellings of his and Nina Barszcz's name for correction.

Motion: Alan Sirois moved to approve the minutes as amended of the June 16, 2026 meeting. Larry Holmberg seconded. Alan Sirois, Don Willard, Larry Holmberg, Nina Barszcz, and Ben St. Amand approved. Tom Grady, Jay Hastings, and Mark Williams abstained. The motion passed.

Introductions

A round of introductions followed.

Updates from the Chair

Tom noted regardless of whether agencies had direct involvement in FIFA World Cup activities or the numerous 250th anniversary celebrations held during the Fourth of July week, reports indicated the events across the Commonwealth were conducted safely and successfully, reflecting strong planning and coordination among participating partners.

Updates from EOPSS

Brian Nichols reported. There is no new information regarding the status of FFY25. The FFY26 NOFO was issued. EOPSS/OGR is finalizing the state plan to submit to DHS by the end of the week.

Updates from Disciplines

- FIRE: Alan Sirois reported. The State Fire Marshall has reported an uptick in lithium ion battery fires. The incidents are often related to after-market batteries or using improper chargers. It's hard to tell if this is an actual uptick in incidents, or increased reporting. He

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also informed the Council that Commissioner BJ Calvi is retiring the end of this week. WMFCA will be considering a replacement and will have a recommendation to WRHSAC in the coming months.

- POLICE: Mark Williams reported. He shared that East Longmeadow utilized the WMLEC rapid comm trailer to assist with communications at their Carnival and 4th of July celebration. He reported it worked well, as it has in the past, and imagines they will use it again in the future. The assets were very helpful.
- EMS: Steve Gaughan was not present to report. Tom shared that he met with WMEMS last week. It looks like they will be level funded at \$100,000 again this year. This still represents a 50% cut from what they had in previous years.
- EMD: Larry Holmberg reported. Things are quiet now that the World Cup and 4th of July celebrations are passed. EMPG funds are being released.
- PUBLIC HEALTH: Sandra Martin reported in the absence of a public health rep. Ticks are very present and it is an active mosquito season. She noted COVID is ramping up in some areas of the country.
- TRANSPORTATION: Ben St. Armand reported. Sumner Ave construction is still an issue with routes adjusted to ensure consistent and timely running. He shared information about the accident on Sunday in Springfield. A vehicle ran a red light and hit a bus, causing it to veer off course and ram into a building. Luckily the building wasn't occupied. The investigation is ongoing.
- DPW: No one present to report.
- CORRECTIONS: Tom Grady reported. The governor and the legislature are poised to appoint either a person or committee to help oversee the budgets of the sheriff offices. This hasn't been done before. The offices will be watching to see how this unfolds. Sheriff Bowler and Coppinger continue to meet with POST and MPTC to further define the role of sheriffs and deputies within the Commonwealth.
- COMMUNICATIONS: Nina Barszcz noted she had nothing new to report.
- HOSPITALS: No one present to report.
- LOCAL GOVERNMENT: Don Willard noted he had nothing new to report.
- K-12 EDUCATION: No one present to report.
- HIGHER ED: Jay Hastings reported. Last week, Westfield hosted approximately 300 Northeast police cadets from Connecticut, New York, and Massachusetts in a six-day training program on campus. Activities ranged from physical training for newer cadets to advanced

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Meeting Minutes

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patrol procedure scenarios. This marked the sixth or seventh year the program has been held at the campus, and organizers plan to return next summer.

- Massachusetts State Police (MSP): No one present to report.
- MEMA: No one present to report.
- DHS/CISA: No one present to report.

Updates from Subcommittees

All Hazards Planning and Equipment: Larry Holmberg reported. The committee is quiet at this time. There have been some interest expressed by Franklin County Fairgrounds regarding some plan revision help in response to the recent exercise. The committee expects to hear more in the coming months.

Interoperability/Information Sharing: Nina Barszcz reported.

COML, Tech Rescue Cache radio update – A recent evaluation by Motorola and MSP identified that 10 multiband radios purchased some years ago by WRHSAC lack the software necessary to operate on the Commonwealth's upgraded radio system. These radios are used by the Western Mass Technical Rescue Team and COML personnel in the region. Without this upgrade, the radios will become incompatible with the new network, significantly reducing the region's interoperable communications capabilities. Nina noted the committee adjusted funded on the WMLEC Mobile Radios project to allow for this project.

Motion: Nina Barszcz moved to approved \$884.00 to upgrade the multiband radios P25 authentication to operate on CoMIRS. Mark Williams seconded. Alan Sirois, Don Willard, Larry Holmberg, Nina Barszcz, Ben St. Amand, Tom Grady, Jay Hastings, and Mark Williams approved. The motion passed.

Training and Exercises: Tom reported. The committee met before the WRHSAC meeting and considered one training requests.

Emergency Response Diver I Training - Tom noted this training will provided Emergency Response Diver I training to 10 new members of the Western Mass Regional Dive Team. The training will be held in late September, early October.

Motion: Tom Grady moved to approved \$6,750 for Emergency Response Diver I training. Larry Holmberg seconded. Alan Sirois, Don Willard, Larry Holmberg, Nina Barszcz, Ben St. Amand, Tom Grady, Jay Hastings, and Mark Williams approved. The motion passed.

Equipment /PPE: Nothing to report.

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CBRNE/IED: Alan reported. The only CBRNE project on the books is the Ludlow Drone project. This is still at DHS. Brian Nichols noted he will check with DHS for the status.

Fiduciary Report: Raine Brown reported. FFY23 closes the end of the month. Several projects are wrapping up under budget. They have identified an FFY24 invoice which can be utilized to spend down all of FFY23.

For FFY24, projects continue to progress as planned with no significant delays. The only exception is the Ludlow Drone project as previously noted.

As previously noted by EOPSS, we continue to wait on the release of FFY25 funds. The FFY26 Plan was submitted last week. The actual award amount is approximately \$53,000 less than last year's. Raine noted they adjusted the budget accordingly.

Old Business:

FFY2026 Investment Plan – Raine noted they provided the information in the fiduciary report. Nothing more to add.

New Business:

Public Health Representative – Tom noted the Council has a candidate for Public Health rep in Matthew Bryan. HMCC recommended him. Matthew introduced himself to the Council. He noted he is happy to have the opportunity to be back involved with WRHSAC.

Motion: Ben St. Amand moved to approved Matthew Bryan as the new Public Health representative to WRHSAC. Nina Barszcz seconded. Alan Sirois, Don Willard, Larry Holmberg, Nina Barszcz, Ben St. Amand, Tom Grady, Jay Hastings, and Mark Williams approved. The motion passed.

Hospital Representative – Raine reported that at this time Paul Wentworth continues to serve as Hospital rep as he was alternate to Nate Bodie. Paul currently works at Mercy. He is interested in continuing as representative, however it is uncertain whether he will remain in the position when the integration into Baystate Health is finalized. The HMCC expect to know in September or October. If Paul is no longer available, they will make a recommendation.

Business Unforeseen by Chair: Tom thanked every for all their work to keep things moving while he was away. He is happy to be back.

Next Steps/Future Meetings

The next meeting will be held on Tuesday, September 15, 2026 at 10:00 am, virtual.

Motion: Ben St. Amand motioned to adjourn. Don Willard seconded. Alan Sirois, Don Willard, Larry Holmberg, Nina Barszcz, Ben St. Amand, Tom Grady, Jay Hastings, and Mark Williams approved. The motion passed.

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The meeting adjourned at 10:28 am.

List of Documents Reviewed at the Meeting

- WRHSAC Council Meeting Agenda for July 21, 2026
- WRHSAC Council Meeting Minutes from June 16, 2026 (draft)
- WRHSAC Fiduciary Report for FFY23 Homeland Security Grant, 7/15/26
- WRHSAC Fiduciary Report for FFY24 Homeland Security Grant. 7/15/2026
- WRHSAC FFY23 Budget Report through 7/17/2026
- WRHSAC FFY24 Budget Report through 7/17/2026
- WRHSAC FFY24 PJ 3.18 Mobile Radios P25 Update

Respectfully submitted by:

Raine Brown, Homeland Security Program Manager
Western Region Homeland Security Advisory Council
Franklin Regional Council of Governments

August 27, 2026

Raine Brown
Homeland Security Program Manager
Western Region Homeland Security Advisory Council
12 Olive Street, Suite 2
Greenfield, MA 01301

RE: Project Proposal—Franklin County Fairgrounds Emergency Plan Enhancement and Multi-Agency Active Assailant Functional Exercise

Dear Mx. Brown and Members of the Council:

On behalf of the Franklin Regional Council of Governments (FRCOG), the Franklin County Agricultural Society, the City of Greenfield, and our regional public-safety partners, I respectfully submit the enclosed two-part proposal for consideration under the Western Region Homeland Security Advisory Council's (WRHSAC) State Homeland Security Program investment-planning process.

In April 2026, our region conducted a Homeland Security Exercise and Evaluation Program (HSEEP) discussion-based tabletop exercise, *The Festivities Must Go On*, focusing on events occurring at the Franklin County Fairgrounds in Greenfield, Massachusetts. The exercise tested the Fairgrounds' Event Plan, Active Shooter/Active Assailant Response Plan, and Employee Handbook against a scenario culminating in an active assailant incident in the grandstands during a demolition derby. The resulting After-Action Report/Improvement Plan (AAR/IP) identified capability gaps in Unified Command integration, interoperable communications, mass-casualty coordination, family reunification, and continuity/recovery decision-making.

This proposal requests regional homeland-security funding to: (1) enhance the Fairgrounds' emergency plans to resolve the gaps identified in the tabletop exercise's Improvement Plan; and (2) validate those enhancements through an HSEEP-consistent functional exercise in late April or early May 2027. The functional exercise will involve the Greenfield Police Department, Greenfield Fire Department/EMS, local EMS and mutual-aid partners, dispatch, Franklin County Agricultural Society administration, MEMA, and Fair volunteers.

We believe this project meets WRHSAC's evaluation criteria for regional impact, alignment with identified capability gaps, feasibility, and cost effectiveness. We welcome the opportunity to discuss it further with the Council or its subcommittees.

Thank you for your consideration.

Sincerely,

Daniel Nietzsche
Program Manager
Franklin Regional Council of Governments
12 Olive Street, Suite 2
Greenfield, MA 01301
413-774-3167 ext. 110

Franklin County Fairgrounds Emergency Preparedness Enhancement and Exercise Proposal

Part 1: Emergency Plan Enhancement

Item	Detail
Lead Applicant	Franklin Regional Council of Governments (FRCOG), on behalf of the Franklin County Agricultural Society
Regional Partners	Greenfield Police Department; Greenfield Fire Department/EMS; local EMS and mutual-aid providers; regional/Greenfield dispatch; Franklin County Agricultural Society administration and volunteers; FRCOG Department of Emergency Management; Massachusetts Emergency Management Agency
Project Site	Franklin County Fairgrounds, 89 Wisdom Way, Greenfield, MA
Requested Funding	\$9,083
Project Timeline	Award through plan finalization and closeout; completed by June 30, 2027
Mission Areas	Prevention, Protection, Response, Recovery
Capability Gap Source	AAR/IP, <i>The Festivities Must Go On</i> tabletop exercise, April 28, 2026

Background and Identified Capability Gaps

The Franklin County Fairgrounds in Greenfield, Massachusetts, hosts the four-day Franklin County Fair each September, drawing large crowds to a 32-acre site with a racetrack, grandstands, midway, exhibition halls, and multiple gated entrances. The Fair's grandstand events, including the demolition derby, regularly fill the grandstands and concourse to capacity, creating a dense-crowd environment supported by Fair security, Greenfield Police, and Greenfield Fire Department/EMS, but without permanent on-site EMS or hospital infrastructure.

On April 28, 2026, FRCOG, the Franklin County Agricultural Society, Greenfield Police Department, and Greenfield Fire Department/EMS conducted an HSEEP discussion-based tabletop exercise, *The Festivities Must Go On*. The exercise evaluated the Fairgrounds' Event Plan, Active Shooter/Active Assailant Response Plan, and Employee Handbook across three modules: severe weather and traffic/crowd

management; a suspicious-package and rumor-control incident; and an active assailant incident in the grandstands during a demolition derby, followed by next-day recovery operations.

The resulting AAR/IP identified the following capability gaps that this project is designed to resolve:

- **Unified Command integration:** Current plans do not clearly define how Fair Incident Management Team leadership, Greenfield Police, Greenfield Fire Department/EMS, and dispatch transition from routine event operations into a NIMS-compliant Unified Command structure during a fast-moving active assailant incident in a high-occupancy grandstand setting.
- **Interoperable communications:** The Event Plan and Employee Handbook lack documented radio-interoperability procedures and backup communications paths among Fair security, law enforcement, fire/EMS, and dispatch across the Fairgrounds' multiple command posts and gates.
- **Mass-casualty medical coordination:** Existing plans do not specify triage, treatment, and transport staging locations; ambulance ingress/egress routes; or mutual-aid activation thresholds for a mass-casualty incident originating in the grandstand/concourse area.
- **Family reunification and public information:** Plans lack clearly documented family-reunification procedures, a family-assistance area, and a coordinated multi-agency public-information protocol for use during and after a critical incident.
- **Continuity and recovery decision-making:** Plans do not define the criteria or authority for reopening, restricting, or canceling remaining Fair operations following a law-enforcement active crime scene or other major emergency.

These gaps were identified through tabletop discussion rather than live, full-scale operational play. WRHSAC funding is requested first to close these gaps through plan enhancement (Part 1) and then to validate the enhanced plans and multi-agency coordination through a functional exercise (Part 2), consistent with the HSEEP progression from tabletop to functional to full-scale exercise.

Emergency Plan Enhancement Project Description

Part 1 will enhance the Franklin County Fairgrounds' emergency-planning documents to directly resolve the gaps identified in the April 2026 AAR/IP. FRCOG Department of Emergency Management staff will lead this work in direct coordination with the Franklin County Agricultural Society, Greenfield Police Department, Greenfield Fire Department/EMS, and dispatch.

The scope of work includes:

- Conducting a structured gap analysis that crosswalks each AAR/IP finding to the current Event Plan, Active Shooter/Active Assailant Response Plan, and Employee Handbook.
- Revising the Franklin County Fairgrounds Event Plan, including its Concept of Operations, Incident Management, Public Safety and Security Operations, Traffic Management, and Communication Plan sections.
- Revising the Active Shooter/Active Assailant Response Plan, including Run-Hide-Fight guidance, Unified Command activation criteria, and law-enforcement/fire-EMS integration for grandstand and concourse settings.
- Updating Employee Handbook sections on unattended items, weather hazards, medical operations, and active-aggressor response.

- Developing an interoperable communications and dispatch-coordination annex, including primary and backup radio channels, mutual-aid notification protocols, and a common-operating-picture procedure between the Event Command Post, Greenfield dispatch, and responding agencies.
- Developing a mutual-aid and mass-casualty incident annex that identifies triage, treatment, transport, ambulance staging, ingress/egress, and mutual-aid activation considerations.
- Updating GIS site maps of the Fairgrounds.
- Facilitating two multi-agency stakeholder review meetings with the Fair, Greenfield Police, Greenfield Fire Department/EMS, and dispatch to validate revised plans before finalization.
- Finalizing, formatting, and submitting the completed plan package for adoption by the Franklin County Agricultural Society and participating agencies.

These enhancements will directly precede and inform the Part 2 functional exercise, ensuring that the exercise validates plans that already reflect the AAR/IP findings rather than testing the same unresolved gaps a second time.

Deliverables

The project will produce the following deliverables:

- A documented AAR/IP gap-analysis and plan-crosswalk memorandum.
- A revised Franklin County Fairgrounds Event Plan.
- A revised Active Shooter/Active Assailant Response Plan.
- Updated Employee Handbook emergency-response sections.
- Updated GIS site maps for emergency operations and response planning.
- Records of two multi-agency stakeholder review meetings and incorporated comments.
- A final, formatted emergency-plan package for review, adoption, and operational use by the Franklin County Agricultural Society and partner agencies.

Budget

Labor estimates use FRCOG Department of Emergency Management staff rates consistent with FRCOG's standard project-budgeting practice.

Task	Total
AAR/IP gap analysis and plan crosswalk	\$750
Event Plan revision	\$950
Active Shooter/Active Assailant Response Plan revision	\$950
Employee Handbook update	\$850
Communications interoperability annex	\$1,100
Mutual-aid and mass-casualty incident annex	\$1,100
GIS site-mapping updates	\$750
Multi-agency stakeholder review meetings (2 × 3 hours)	\$1,250
Final plan package and submission	\$850
Labor subtotal	\$8,550
Printing, binding, and GIS plotting	\$500
Part 1 total	\$9,050

Timeline

The project will proceed from award through final plan adoption and closeout. Exact dates will be adjusted to align with the applicable WRHSAC award schedule and stakeholder availability.

Milestone	Target Timing
Notice of Award / funds available	Upon WRHSAC award
Project kickoff and AAR/IP gap analysis	Months 1–2
Plan drafting: Event Plan, Active Shooter/Active Assailant Response Plan, Employee Handbook, annexes, and GIS maps	Months 1–2
First multi-agency stakeholder review meeting	Month 2
Revised-draft circulation and comment resolution	Months 2–3
Second multi-agency stakeholder review meeting	Month 3
Final plan package, formatting, and submission for adoption	Months 3–4
Project closeout and reporting to WRHSAC	Completed by June 30, 2027

Regional Partners

This project is regional in scope because it strengthens emergency readiness at the Franklin County Fairgrounds, a shared regional asset that brings together public-safety, emergency-medical, dispatch, event-management, and volunteer functions. The resulting planning tools and site-specific procedures can also inform preparedness at other fairs, festivals, and grandstand venues across Western Massachusetts.

Organization	Role
Franklin Regional Council of Governments (FRCOG)	Project lead; plan drafting; stakeholder facilitation; GIS mapping; final plan-package coordination
Franklin County Agricultural Society	Fairgrounds owner/operator; Incident Management Team; venue access; operational review; volunteer coordination
Greenfield Police Department	Law-enforcement response; Unified Command; active-assailant planning; security and access-control review
Greenfield Fire Department/EMS	Fire suppression; EMS response; mass-casualty triage, treatment, transport, and Unified Command planning
Local and mutual-aid EMS providers	Mutual-aid medical surge, ambulance staging, transport, and interoperability input
Regional/Greenfield dispatch	Call-taking, dispatch, communications interoperability, and common-operating-picture input
Fair volunteers	Gate, grandstand, and crowd-facing operational input for practical plan implementation
Massachusetts Emergency Management Agency	Help align the proposal with the Massachusetts Comprehensive Emergency Management Plan, local CEMPs, mutual-aid arrangements, and Incident Command System/NIMS practices.

Anticipated Outcomes and Impact

- Updated, integrated, gap-closing Event Plan, Active Shooter/Active Assailant Response Plan, Employee Handbook emergency sections, and supporting annexes for the Franklin County Fairgrounds.
- Clearer Unified Command roles, interoperable communications procedures, mass-casualty operational concepts, family-reunification procedures, and continuity/recovery decision-making authority.
- Updated GIS maps that improve operational awareness and pre-incident planning for Fair administration, public-safety agencies, dispatch, EMS, and mutual-aid partners.
- A stakeholder-reviewed, adoption-ready plan package that enables the Fairgrounds and participating agencies to transition from identified tabletop gaps to documented, coordinated, site-specific procedures.

- A stronger foundation for future training and exercise validation, if partners elect to pursue it under a separate scope of work.

Part 2: Multi-Agency Functional Exercise

Part 2 is an HSEEP-consistent functional exercise designed to validate the enhanced plans developed in Part 1 through simulated, real-time multi-agency response without deploying full field resources.

Item	Detail
Proposed exercise name	<i>Grandstand Response 2027</i>
Proposed date	Late April or early May 2027 - to be confirmed with partner agencies
Location	Franklin County Fairgrounds, 89 Wisdom Way, Greenfield, MA (grandstands, concourse, and Event Command Post)
Scenario	An active assailant incident occurs in the grandstands during a simulated demolition derby, escalating from a crowd altercation to gunfire, mass-casualty triage and transport, scene control, family reunification, and next-operational-period recovery decisions. The scenario will mirror and validate the enhanced Active Shooter/Active Assailant Response Plan and mass-casualty incident annex.

Participating Organizations

- Greenfield Police Department
- Greenfield Fire Department/EMS
- Local and mutual-aid EMS providers
- Regional/Greenfield dispatch
- Franklin County Agricultural Society administration
- Franklin County Fair volunteers in Fair operations and crowd-facing roles
- FRCOG Department of Emergency Management for exercise planning and control

Exercise design will follow the HSEEP cycle: four multi-agency planning meetings—Concept and Objectives, Initial Planning, Midterm Planning, and Final Planning; development of an Exercise Plan (ExPlan), Controller/Evaluator Handbook, and Master Scenario Events List (MSEL); a controller/evaluator briefing; the functional exercise; an immediate hotwash; and a follow-on AAR/IP meeting to capture remaining corrective actions.

Core capabilities to be validated include Planning; Operational Coordination; Operational Communications; On-Scene Security, Protection, and Law Enforcement; Public Health, Healthcare, and Emergency Medical Services; Public Information and Warning; Mass Care Services; and Situational Assessment.

Budget

Labor estimates use FRCOG Department of Emergency Management staff rates consistent with FRCOG's standard project-budgeting practice. Non-labor line items are good-faith planning estimates based on comparable regional Massachusetts exercises.

Task	Total
Stakeholder engagement planning	\$750
Four multi-agency planning meetings (3 hours × 4)	\$3,300
Exercise design: objectives, capabilities, and MSEL	\$1,450
Exercise documentation: ExPlan, Controller/Evaluator Handbook, and Situation Manual	\$2,700
Logistics and site coordination	\$1,300
Controller/evaluator and player briefings	\$1,000
Exercise conduct: functional-play day	\$2,050
Data collection and hotwash	\$1,650
After-Action Report drafting	\$1,900
Improvement Plan development and follow-up meeting	\$1,200
Labor subtotal	\$17,300
Printing and signage: ExPlan, badges, and maps	\$500
Part 2 total	\$17,800

Total Project Request

Project Component	Requested Funding
Part 1—Comprehensive Emergency Plan Enhancement (All Hazards Planning and Equipment Subcommittee)	\$9,050
Part 2—Multi-Agency Functional Exercise (Training and Exercise Subcommittee)	\$17,800
Total project request	\$26,850

This request falls within WRHSAC's typical funding range of \$5,000 to \$100,000 per project.

Project Timeline

The proposed timeline sequences plan enhancement ahead of the functional exercise so that the exercise validates already-updated procedures and the project is completed within WRHSAC's required completion window.

Milestone	Target Date
FFY Notice of Award / funds available	January 2027
Part 1 kickoff and gap analysis	February 2027
Part 1 plan drafting: Event Plan, Active Shooter/Active Assailant Response Plan, Employee Handbook, annexes, and GIS maps	February–March 2027
Multi-agency stakeholder review meetings	March 2027
Part 1 plans finalized and adopted	Late March 2027
Part 2 exercise planning meetings	February–April 2027
Controller/evaluator and player briefings	April 2027
Functional exercise conducted	Late April or early May 2027
Hotwash and after-action data collection	Day of exercise and the following week
AAR/IP finalized	May–June 2027
Project closeout and reporting to WRHSAC	June 2027

Regional Partners

This project is regional in scope, serving the Franklin County Fairgrounds as a shared regional asset and directly engaging law enforcement, fire, EMS, dispatch, and event-administration functions that provide mutual aid at other fairs, festivals, and grandstand venues across Western Massachusetts.

Organization	Role
Franklin Regional Council of Governments (FRCOG)	Project lead; plan drafting; exercise design, control, and evaluation coordination
Franklin County Agricultural Society	Fairgrounds owner/operator; Incident Management Team; venue access; volunteer coordination
Greenfield Police Department	Law-enforcement response, Unified Command, and active-assailant tactics
Greenfield Fire Department/EMS	Fire suppression, EMS response, mass-casualty triage, treatment, transport, and Unified Command
Local and mutual-aid EMS providers	Mutual-aid medical surge capacity and transport
Regional/Greenfield dispatch	Multi-agency call-taking, dispatch, and interoperable communications

Fair volunteers	Gate, grandstand, and crowd-facing operational roles exercised under realistic conditions
Massachusetts Emergency Management Agency	Assist with situational awareness and communications, including incident reporting, weather and hazard intelligence, public warning coordination, and interoperability with local emergency operations centers.

Anticipated Outcomes and Impact

- Updated, gap-closing Event Plan, Active Shooter/Active Assailant Response Plan, Employee Handbook, and supporting annexes for communications, mass-casualty incidents, and family reunification at the Franklin County Fairgrounds.
- Demonstrated and exercised interoperability among Greenfield Police, Greenfield Fire Department/EMS, dispatch, mutual-aid EMS, and Fair administration and volunteers under a realistic active-assailant/mass-casualty scenario.
- A validated, replicable planning and exercise model—built on WRHSAC’s existing Fairground Security Plan Template and Family Reunification Plan Template—that other Western Massachusetts fairgrounds and grandstand venues, such as the Cummington Fairgrounds, can adapt.
- A documented AAR/IP that provides measurable evidence of capability improvement for future WRHSAC and EOPSS reporting.
- Increased confidence among Fair administration, volunteers, and the public in the region’s ability to protect large gatherings at grandstand events.

WRHSAC FIDUCIARY REPORT
FFY 23 HOMELAND SECURITY GRANT
9/15/26

Changes Since 7/21/26

Invoices Received

Protection	-
Response & Recovery	55,081
M&A and Statewide Fiduciary Support	28,752

TOTAL INVOICES RECEIVED	83,833
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Funds Obligated

Protection	-
Response & Recovery	1,526
M&A and Statewide Fiduciary Support	-

TOTAL FUNDS OBLIGATED	1,526
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Funds Transferred in Budget

Protection	-
Response & Recovery	-
M&A and Statewide Fiduciary Support	-

TOTAL FUNDS TRANSFERRED	-
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Percentage of Funds Obligated

7/21/2026	99.9%
9/15/2026	100.0%

INCREASE IN OBLIGATED FUNDS	0.1%
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Percentage of Total Funds Invoiced

7/21/2026	92.7%
9/15/2026	100.0%

INCREASE IN FUNDS INVOICED	7.3%
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**WRHSAC FIDUCIARY REPORT
FFY 24 HOMELAND SECURITY GRANT
9/15/26**

Changes Since 7/21/26

Invoices Received

Protection	2,825
Response & Recovery	-
Interoperability	18,994
M&A and Statewide Fiduciary Support	3,893

TOTAL INVOICES RECEIVED	25,712
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Funds Obligated

Protection	0
Response & Recovery	(17,630)
Interoperability	(18,257)
M&A and Statewide Fiduciary Support	-

TOTAL FUNDS OBLIGATED	(35,887)
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Funds Transferred in Budget

Protection	-
Response & Recovery	-
Interoperability	-
M&A and Statewide Fiduciary Support	-

TOTAL FUNDS TRANSFERRED	-
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Percentage of Funds Obligated

7/21/2026	77.6%
9/15/2026	74.2%

INCREASE IN OBLIGATED FUNDS	-3.5%
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Percentage of Total Funds Invoiced

7/21/2026	44.9%
9/15/2026	47.4%

INCREASE IN FUNDS INVOICED	2.5%
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WRHSAC

Western Region Homeland Security Advisory Council

Thru: 9/11/2026
Total Grant: \$1,146,637.68

FFY23

State Homeland Security Program

FFY23 State Homeland Security Program	PLAN				ACTUAL				
	Budget			Current	Allocated	NOT Allocated	Encumbered		
	Original	Increases (Decreases)					Invoiced	(OVER) Under	
TOTALS	\$1,146,637.68	\$0.00		\$1,146,637.68	1,146,637.68	0.00	1,146,637.68	1,146,637.68	0.00
A Equipment Shelters/PODs	\$200,000.00	-\$200,000.00		\$0.00	0.00	0.00	0.00	0.00	0.00
		Moved from J \$10,478.06			A.01 Equipment Shelters/PODs	x	0.00	0.00	0.00
		Moved from J \$6,475.52			A.02 0	x	0.00	0.00	0.00
		Moved to G -\$185,105.00			A.03 0	x	0.00	0.00	0.00
		Moved to I -\$19,738.00			#N/A		0.00	0.00	0.00
		Moved to E -\$12,110.58			#N/A		0.00	0.00	0.00
B Election Security Training and/or Equipment (3% Min Spend)	\$34,400.00	\$0.00		\$34,400.00	34,400.00	0.00	34,400.00	34,400.00	0.00
					B.01 Election Day Security	x	13,852.68	13,852.68	0.00
					B.02 Portable Barriers Training	x	3,995.00	3,995.00	0.00
					B.03 Portable Barriers Equipment	x	16,552.32	16,552.32	0.00
					B.04 #N/A	x	0.00	0.00	0.00
					B.05 #N/A	x	0.00	0.00	0.00
					B.06 #N/A	x	0.00	0.00	0.00
					B.07 #N/A	x	0.00	0.00	0.00
					B.08 #N/A	x	0.00	0.00	0.00
C School Safety Task Force Metal Detectors	\$22,000.00	-\$2,134.90		\$19,865.10	19,865.10	0.00	19,865.10	19,865.10	0.00
		Moved to J -\$2,134.90			C.01 School Safety Task Force Metal Detectors	x	19,865.10	19,865.10	0.00
					C.02 0	x	0.00	0.00	0.00
D Enhance Regional Communication Systems & Assets	\$150,000.00	-\$13,128.43		\$136,871.57	145,278.91	-8,407.34	145,278.91	145,278.91	-8,407.34
		Moved to A -\$6,475.52			D.01 FCSRT Rugged Tablet	x	2,940.00	2,940.00	0.00
		Moved to J -\$3,707.40			D.02 Franklin County Patch Panels		33,200.00	33,200.00	0.00
		Moved to J -\$2,945.51			D.03 Franklin County Multibands		177.00	177.00	0.00
					D.04 WMLEC Equipment Updates		86,455.00	86,455.00	7,500.00
					D.05 Hampshire ROIP Gateway		4,249.57	4,249.57	0.00
					D.06 BCSO Radio System Hub		18,257.34	18,257.34	-7,500.00
E Regional Dive Team Equipment	\$71,457.00	-\$4,542.00		\$66,915.00	66,915.00	0.00	66,915.00	66,915.00	0.00
		Moved from A \$12,110.58			E.01 Regional Dive Team Equipment	x	55,299.42	55,299.42	0.00
		Moved to I -\$16,626.83			E.02 Reg Dive Eq Trailer	x	11,615.58	11,615.58	0.00
		Moved to J -\$25.75			#N/A		0.00	0.00	0.00
F WMTRT Surface/Swift Water Equipment	\$18,283.00	-\$4,497.21		\$13,785.79	13,785.79	0.00	13,785.79	13,785.79	0.00
		Moved to I -\$3,817.32			F.01 WMTRT Surface/Swift Water Equipment	x	13,785.79	13,785.79	0.00
		Moved to J -\$679.89			F.02 0	x	0.00	0.00	0.00
G WMTRT Rope Rescue Equipment	\$5,804.00	\$164,500.04		\$170,304.04	170,304.04	0.00	170,304.04	170,304.04	0.00
		Moved from A \$185,105.00			G.01 WMTRT Rope Rescue Equipment	x	4,418.99	4,418.99	0.00
		Moved to J -\$1,385.01			G.02 WMTRT Prime Hauler	x	145,848.43	145,848.43	0.00
		Moved to M -\$20,273.00			G.03 WMTRT Hearing Protection Headsets		20,036.62	20,036.62	0.00
		Moved to J -\$500.32			#N/A		0.00	0.00	0.00
		Moved from M \$1,154.81			#N/A		0.00	0.00	0.00
		Moved from M \$398.56			#N/A		0.00	0.00	0.00
H Regional Hazmat Team Training	\$30,000.00	-\$15,477.12		\$14,522.88	14,522.88	0.00	14,522.88	14,522.88	0.00
		Moved from J \$4,256.26			H.01 Compressed Gas Cylinder Training	x	2,622.88	2,622.88	0.00
		Moved to J -\$10,377.02			H.02 Compressed Natural Gas Training	x	11,900.00	11,900.00	0.00
		Moved to J -\$44.04			#N/A		0.00	0.00	0.00
		Moved to J -\$9,312.32			#N/A		0.00	0.00	0.00
I ASHER Equipment	\$100,000.00	\$70,182.15		\$170,182.15	170,182.15	0.00	170,182.15	170,182.15	0.00
		Moved from A \$19,738.00			I.01 ASHER Equipment	x	170,182.15	170,182.15	0.00
		Moved from A \$30,000.00			I.02 0	x	0.00	0.00	0.00
		Moved from E \$16,626.83			#N/A		0.00	0.00	0.00
		Moved from F \$3,817.32			#N/A		0.00	0.00	0.00
J WRHSAC IPP Trainings or Exercises	\$280,293.68	-\$3,256.17		\$277,037.51	269,122.95	7,914.56	269,122.95	269,122.95	7,914.56
		Moved to A -\$10,478.06			J.01 CATCH Training	x	11,000.00	11,000.00	0.00
		Moved from C \$2,134.90			J.02 De-Escalation Training	x	12,000.00	12,000.00	0.00
		Moved from G \$1,385.01			J.03 AAIR Instructor BF/OT Local		4,459.14	4,459.14	0.00
		Moved to H -\$4,256.26			J.04 WMTRT Swift Water Training		0.00	0.00	0.00
		Moved to I -\$30,000.00			J.05 WMTRT Boat Operator Training		0.00	0.00	0.00
		Moved from D \$3,707.40			J.06 Crush Impalement Training		14,250.00	14,250.00	0.00
		Moved from H \$10,377.02			J.07 Advanced Body Recovery		6,500.00	6,500.00	0.00
		Moved from G \$500.32			J.08 Emergency Rescue Diver I		9,440.00	9,440.00	0.00
		Moved from E \$25.75			J.09 WMSAR K-9 Training		8,508.04	8,508.04	0.00
		Moved from F \$679.89			J.10 Baystate Investigative Training		29,000.00	29,000.00	0.00
		Moved from H \$44.04			J.11 WMFCA Leadership Series Chief Linskey		6,000.00	6,000.00	0.00
		Moved from K \$10,365.99			J.12 WMTRT Exercise Evaluators		2,400.00	2,400.00	0.00
		Moved from H \$9,312.32			J.13 WMTRT Boat Operators Fall 2025		9,800.00	9,800.00	0.00
		Moved from D \$2,945.51			J.14 WMTRT Swift Water Fall 2025		9,900.00	9,900.00	0.00

FFY23

State Homeland Security Program

PLAN				ACTUAL				
Budget	Original	Increases (Decreases)	Current	Allocated	NOT Allocated	Encumbered		
						Invoiced	(OVER) Under	
				J.15 ASAP Train the Trainer 12,500.00		12,500.00	12,500.00	0.00
				J.16 Aerial Apparatus Training 9,000.00		9,000.00	9,000.00	0.00
				J.17 AAIR Add-on Equipment Kit and Shot Box 21,548.33		21,548.33	21,548.33	0.00
				J.18 MERT Tactical Medical Practitioner Training 0.00		0.00	0.00	0.00
				J.19 Tactical Emergency Casualty Care Training 12,600.00		12,600.00	12,600.00	0.00
				J.20 WMTRT Machine Entrapment & Extrication 11,000.00		11,000.00	11,000.00	0.00
				J.21 IAFC Technology Summit '25 9,337.96		9,337.96	9,337.96	0.00
				J.22 Sheffield Fire Stop the Bleed Kit 1,308.00		1,308.00	1,308.00	0.00
				J.23 COMET Training 16,000.00		16,000.00	16,000.00	0.00
				J.24 K9 Training Week 2026 6,355.00		6,355.00	6,355.00	0.00
				J.25 Dry Suit Training 2026 1,500.00		1,500.00	1,500.00	0.00
				J.26 Full Face Mask Training 2026 1,500.00		1,500.00	1,500.00	0.00
				J.27 Crisis Negotiators Conf 2026 10,934.28		10,934.28	10,934.28	0.00
				J.28 Med Specialist Training 7,282.20		7,282.20	7,282.20	0.00
				J.29 ASAP 2026 25,000.00		25,000.00	25,000.00	0.00
K	\$34,400.00	-\$10,365.99	\$24,034.01	24,034.01	0.00	24,034.01	24,034.01	0.00
		Moved to J	-\$10,365.99	K.01 Regional Large Scale HSEEP Exercise 24,034.01	x	24,034.01	24,034.01	0.00
				K.02 0	x	0.00	0.00	0.00
L	\$200,000.00	\$0.00	\$200,000.00	200,000.00	0.00	200,000.00	200,000.00	0.00
				L.01 FRCOG Program Support 200,000.00	x	200,000.00	200,000.00	0.00
				L.02 0	x	0.00	0.00	0.00
M		\$18,719.63	\$18,719.63	18,226.85	492.78	18,226.85	18,226.85	492.78
		Moved from G	\$20,273.00	M.01 FC Fire Hand Crew PPE 18,226.85	x	18,226.85	18,226.85	0.00
		Moved to G	-\$1,154.81	M.02 0	x	0.00	0.00	0.00
		Moved to G	-\$398.56	#N/A		0.00	0.00	0.00
N	\$0.00	\$0.00	\$0.00	0.00	0.00	0.00	0.00	0.00
				N.01 0	x	0.00	0.00	0.00
				N.02 0	x	0.00	0.00	0.00
O	\$0.00	\$0.00	\$0.00	0.00	0.00	0.00	0.00	0.00
				O.01 0	x	0.00	0.00	0.00
				O.02 0	x	0.00	0.00	0.00
P	\$0.00	\$0.00	\$0.00	0.00	0.00	0.00	0.00	0.00
				P.01 0	x	0.00	0.00	0.00
				P.02 0	x	0.00	0.00	0.00
Q		\$0.00	\$0.00	0.00	0.00	0.00	0.00	0.00
				Q.01 0	x	0.00	0.00	0.00
				Q.02 0	x	0.00	0.00	0.00
R		\$0.00	\$0.00	0.00	0.00	0.00	0.00	0.00
				R.01 0	x	0.00	0.00	0.00
				R.02 0	x	0.00	0.00	0.00
S		\$0.00	\$0.00	0.00	0.00	0.00	0.00	0.00
				S.01 0	x	0.00	0.00	0.00
				S.02 0	x	0.00	0.00	0.00
T		\$0.00	\$0.00	0.00	0.00	0.00	0.00	0.00
				T.01 0	x	0.00	0.00	0.00
				T.02 0	x	0.00	0.00	0.00
U		\$0.00	\$0.00	0.00	0.00	0.00	0.00	0.00
				U.01 0	x	0.00	0.00	0.00
				U.02 0	x	0.00	0.00	0.00
V		\$0.00	\$0.00	0.00	0.00	0.00	0.00	0.00
				V.01 0	x	0.00	0.00	0.00
				V.02 0	x	0.00	0.00	0.00
W		\$0.00	\$0.00	0.00	0.00	0.00	0.00	0.00
				W.01 0	x	0.00	0.00	0.00
				W.02 0	x	0.00	0.00	0.00
X		\$0.00	\$0.00	0.00	0.00	0.00	0.00	0.00
				X.01 0	x	0.00	0.00	0.00
				X.02 0	x	0.00	0.00	0.00
Y		\$0.00	\$0.00	0.00	0.00	0.00	0.00	0.00
				Y.01 0	x	0.00	0.00	0.00

WRHSAC

Western Region Homeland Security Advisory Council

Thru: 9/11/2026
Total Grant: \$1,031,973.85

FFY24

State Homeland Security Program

FFY24 State Homeland Security Program		PLAN			ACTUAL							
		Budget			Allocated					Encumbered		
		Original	Increases (Decreases)	Current				NOT Allocated		Invoiced	(OVER) Under	
TOTALS		\$1,031,973.85	\$0.00	\$1,031,973.85	765,229.51	266,744.34	699,117.54	488,837.07	261,139.61			
A	Fairground/Soft Target Response Planning	\$100,000.00		\$6,050.00	\$106,050.00	96,098.28	9,951.72	95,923.28	95,923.28	10,126.72		
			Moved from E	\$6,050.00		A.01 Highway Message Boards	92,250.00	x	92,250.00	92,250.00	0.00	
						A.02 Jersey Barriers Plugs and Covers	848.28	x	848.28	848.28	0.00	
						A.03 Highway Message Boards Battery Chargers	3,000.00		2,825.00	2,825.00	175.00	
B	Enhance Regional Communication Systems & Assets	\$130,960.00		\$6,652.91	\$137,612.91	117,307.00	20,305.91	0.00	90,296.59	20,305.91		
			Moved from E	\$3,707.40		B.01 BCSO Radio System Hub	42,658.31	x	42,658.31	42,658.31	0.00	
			Moved from E	\$2,945.51		B.02 Hampshire ROIP Gateway	2,386.43	x	2,386.43	2,386.43	0.00	
						B.03 Berkshire Mast Camera and Router Antenna	45,251.85	x	45,251.85	45,251.85	0.00	
						B.04 COML Laptops Software and Cables	2,200.00		0.00	0.00	2,200.00	
						B.05 Rapid Comm Trailer Mobile Radios	23,926.41		0.00	0.00	23,926.41	
						B.06 Cache Radios Phase II P25 Update	884.00		884.00	0.00	0.00	
C	Hazmat Teams Training	\$30,000.00		\$9,356.36	\$39,356.36	0.00	39,356.36	0.00	0.00	39,356.36		
			Moved from J	\$44.04		C.01 Hazmat Teams Training	0.00	x	0.00	0.00	0.00	
			Moved from E	\$9,312.32		C.02 0		x	0.00	0.00	0.00	
D	M&A Statewide Fiduciary Support	\$200,000.00		\$0.00	\$200,000.00	200,000.00	0.00	200,000.00	3,892.97	0.00		
						D.01 FRCOG Program Support	200,000.00	x	200,000.00	3,892.97	0.00	
E	WRHSAC IPP Training & Exercise	\$229,898.01		-\$22,015.23	\$207,882.78	72,670.27	135,212.51	78,450.00	19,570.27	129,432.78		
			Moved to B	-\$3,707.40		E.01 Belchertown Leadership Training	8,950.00	x	8,950.00	8,950.00	0.00	
			Moved to A	-\$6,050.00		E.02 ASAP Training 2026	0.00	x	0.00	0.00	0.00	
			Moved to C	-\$9,312.32		E.03 Franklin Fairground Security Plan Exercise	7,720.27		30,000.00	7,720.27	-22,279.73	
			Moved to B	-\$2,945.51		E.04 PHEP Preparedness Summit 2026	2,900.00		2,900.00	2,900.00	0.00	
						E.05 PHTLS 2026	0.00		0.00	0.00	0.00	
						E.06 MERT Tactical Medical Practitioner Training	12,700.00		8,750.00	0.00	3,950.00	
						E.07 Aerial Apparatus Positioning Training	10,500.00		10,500.00	0.00	0.00	
						E.08 TTX Card Game Printing	17,350.00		17,350.00	0.00	0.00	
						E.09 Hostage Crisis Negotiation Conf	5,800.00		0.00	0.00	5,800.00	
						E.10 Emergency Response Diver Training	6,750.00		0.00	0.00	6,750.00	
F	ASHER Equipment Continued	\$80,262.00		\$11,375.50	\$91,637.50	89,909.41	1,728.09	89,909.41	89,909.41	1,728.09		
			Moved from G	\$11,375.50		F.01 ASHER Equipment Continued	79,637.50	x	79,637.50	79,637.50	0.00	
						F.02 Chicopee Fire ASHER PPE	10,271.91	x	10,271.91	10,271.91	0.00	
G	Portable Barriers (3% Min Spend \$30,959.22)	\$128,062.00		-\$21,091.07	\$106,970.93	106,970.93	0.00	106,970.93	106,970.93	0.00		
			Moved to F	-\$11,375.50		G.01 Portable Barriers	106,970.93	x	106,970.93	106,970.93	0.00	
			Moved to K	-\$9,496.00		G.02 0		x	0.00	0.00	0.00	
			Moved to L	-\$219.57		#N/A			0.00	0.00	0.00	
H	Ludlow Police Drone	\$60,000.00		\$0.00	\$60,000.00	0.00	60,000.00	0.00	0.00	60,000.00		
						H.01 Ludlow Police Drone	0.00	x	0.00	0.00	0.00	
						H.02 0		x	0.00	0.00	0.00	
I	Hampden MERT Equipment	\$47,603.84		-\$5,749.92	\$41,853.92	41,853.92	0.00	41,853.92	41,853.92	0.00		
			Moved to L	-\$5,749.92		I.01 Hampden MERT Equipment	41,853.92	x	41,853.92	41,853.92	0.00	
						I.02 0		x	0.00	0.00	0.00	
J	Western Mass Search & Rescue Team Equipment	\$25,188.00		-\$4,224.55	\$20,963.45	20,774.70	188.75	20,774.70	20,774.70	188.75		
			Moved to L	-\$4,180.51		J.01 Western Mass Search & Rescue Team Equipment	20,774.70	x	20,774.70	20,774.70	0.00	
			Moved to C	-\$44.04		J.02 0		x	0.00	0.00	0.00	
K	Southwick SeaLion Upgrade			\$9,496.00	\$9,496.00	9,495.00	1.00	9,495.00	9,495.00	1.00		
			Moved from G	\$9,496.00		K.01 Southwick SeaLion Upgrade	9,495.00	x	9,495.00	9,495.00	0.00	
						K.02 0		x	0.00	0.00	0.00	
L	FCSRT Throw Bot			\$10,150.00	\$10,150.00	10,150.00	0.00	10,150.00	10,150.00	0.00		
			Moved from G	\$219.57		L.01 FCSRT Throw Bot	10,150.00	x	10,150.00	10,150.00	0.00	
			Moved from I	\$5,749.92		L.02 0		x	0.00	0.00	0.00	
			Moved from J	\$4,180.51		#N/A			0.00	0.00	0.00	
M		\$0.00		\$0.00	\$0.00	0.00	0.00	0.00	0.00	0.00		
						M.01 0		x	0.00	0.00	0.00	
						M.02 0		x	0.00	0.00	0.00	
N		\$0.00		\$0.00	\$0.00	0.00	0.00	0.00	0.00	0.00		
						N.01 0		x	0.00	0.00	0.00	
						N.02 0		x	0.00	0.00	0.00	
O		\$0.00		\$0.00	\$0.00	0.00	0.00	0.00	0.00	0.00		
						O.01 0		x	0.00	0.00	0.00	
						O.02 0		x	0.00	0.00	0.00	

Mike Foyle
Chief of University Police
Westfield State University
September 1, 2026

Mx. Raine Brown
Homeland Security Program Manager
Western Region Homeland Security Advisory Council
12 Olive Street, Suite 2
Greenfield MA 01301

Dear Mx. Brown,

On behalf of Westfield State University and the University Police Department, I would like to extend our sincere appreciation for your support and assistance during our recent student move-in operations.

The availability and use of Western Massachusetts Homeland Security equipment, facilitated through the Western Region Homeland Security Advisory Council, played an important role in helping us provide a safe, secure, and well-coordinated environment for our students, families, faculty, and staff. The resources made available through the Council for the past several years have enhanced our operational capabilities and contributed significantly to the success of one of the University's largest annual events.

The strength of our region's preparedness efforts is a direct reflection of the partnerships that exist among public safety agencies, institutions, and regional stakeholders. The council's commitment to ensuring that valuable homeland security resources are accessible to local partners demonstrates the collaborative spirit that is essential to maintaining the safety and resilience of our communities.

Please accept our gratitude for your continued leadership and support. We value the strong relationship between Westfield State University and the Western Region Homeland Security Advisory Council and look forward to future opportunities to work together in advancing regional preparedness and public safety initiatives.

Thank you again for your assistance and dedication to public safety throughout Western Massachusetts.

Sincerely,



Mike Foyle,
Chief of University Police

MF/lfm